



#istherefinanceafterdigital

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**Deglobalization.
Disruption.
Industry 4.0.**

**How should a CFO
respond?**

Size of your future CFO organization relative to today?

By 2030

-70%

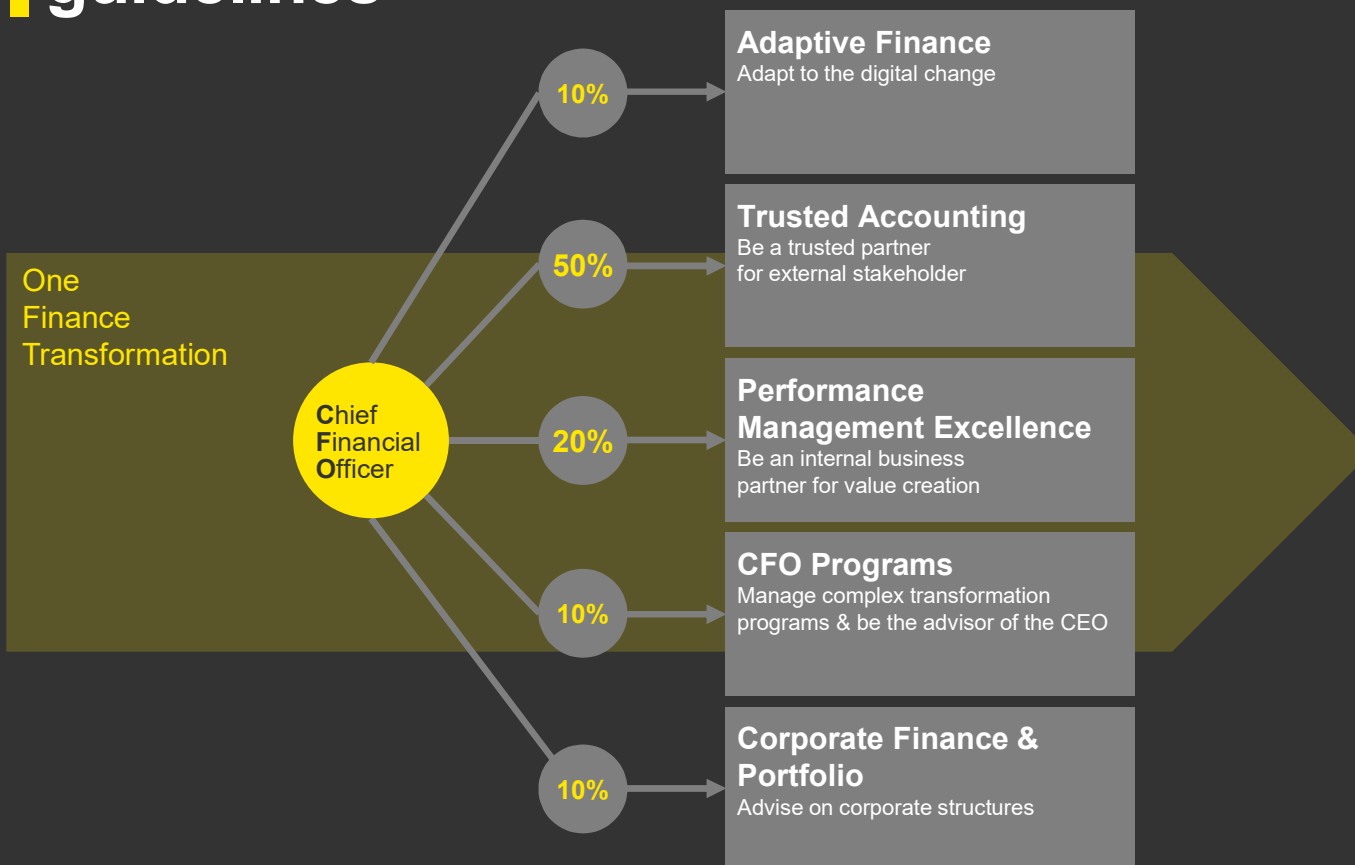
...and beyond

-85%

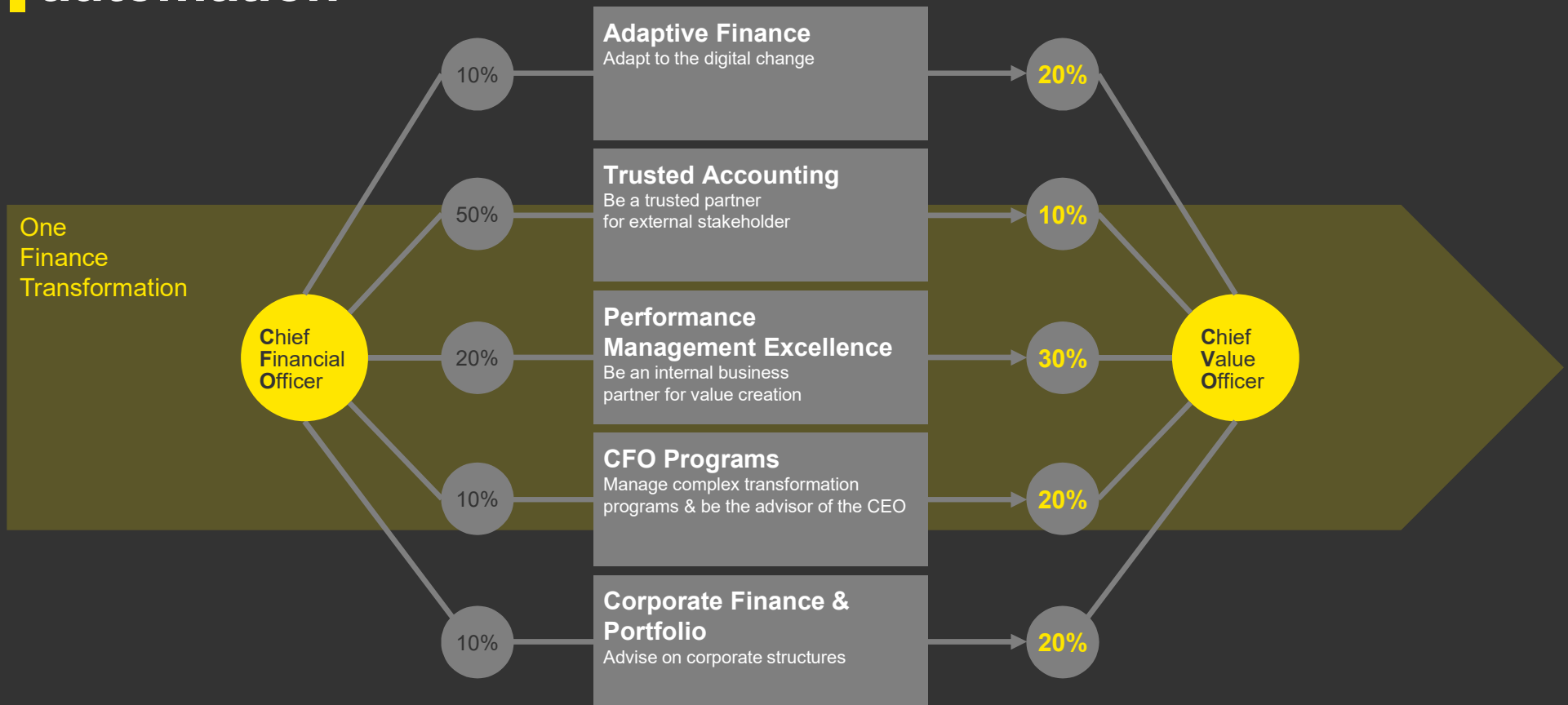


**From CFO to CVO:
Find and
protect value**

Today: Fulfillment of accounting policies and guidelines



Tomorrow: Value creation and high degree of automation



The background is a dark, abstract composition of numerous thin, overlapping lines in various colors including green, blue, purple, and yellow. These lines are blurred and oriented in different directions, creating a sense of motion and digital complexity. A prominent yellow frame, consisting of a thick yellow line, is positioned on the left side of the image. It is a rectangular frame with a slight tilt, and its bottom-left corner is replaced by three small yellow squares arranged horizontally.

**Can a digital future
thrive in analogue
chaos?**

Four key Global Business Services trends

Summary from EY's international GBS client event in Porto

#1 End-to-End
Process Enablement

#2 Digitalization in GBS

#3 Superior
Customer Experience

#4 GBS as
Transformation Engine

**What is the
purpose of
automation?**

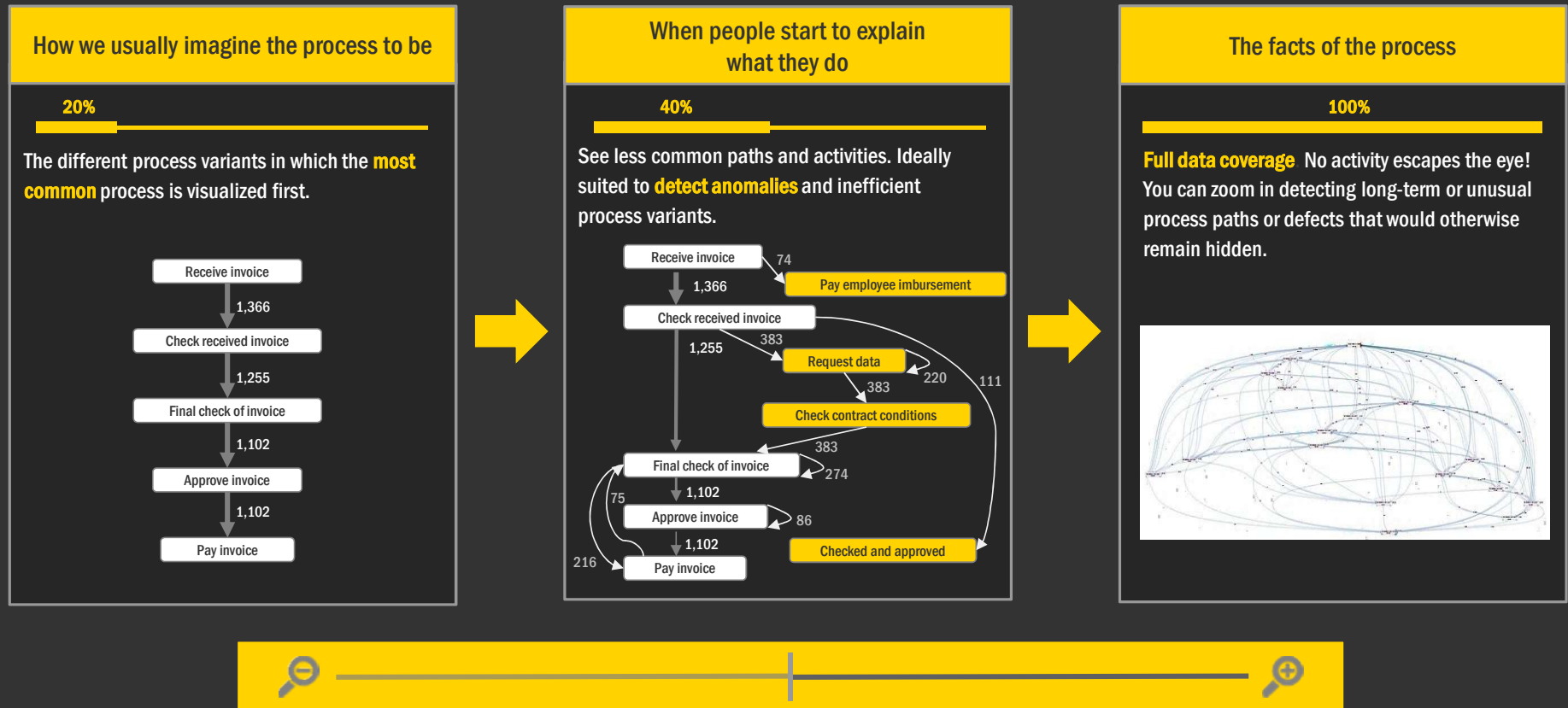


The background image shows a vast, dark control room filled with rows of computer workstations. Each workstation has multiple monitors displaying various data visualizations, including maps and charts. Several people are visible, seated at the consoles, focused on their work. The room is illuminated by the blue and green light from the screens, creating a high-tech, industrial atmosphere.

**We can automate
rockets and nuclear
power plants.**

But not accounting?

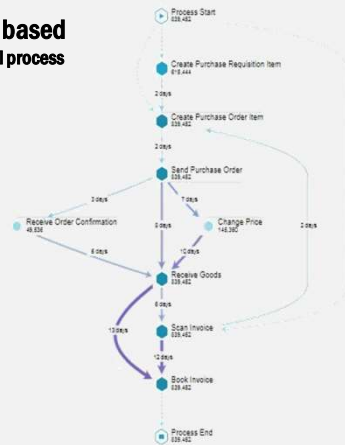
Process Mining makes it possible to zoom into the E2E process



Process Mining - Facts instead of assumptions

Full Transparency

Real ERP data based
Understand your real process flows.



Consistency

Aligning processes intercompany wide for consistent output by addressing deviations



Cost Saving

Through reduced working capital and redeploying resources based on process re-design and best practice promotion



Control

Contrast to fraud and solid audit tracking

Actual process visualized

Bottom up approach visualizes the process based on actual events



RPA Assessment

Find the common process variants relevant for RPA to drive efficiencies

Process Compliance

Maintaining logs essential for compliance, enables recording of policy violations



Quality

Using up to date real process documentation & accelerating migrations

Efficiency

Improving automation, standardization & avoiding manual rework



Speed

Using the fastest process paths together with bottleneck detection & targeted optimization


Continuous improvement

Monitoring process flows to identify hidden inefficiencies and following up process changes



Productivity

Identifying process steps slowing down and steer business actions based on visualization analytics



**Will your business
run live? Or run
behind?**

Next generation data: Savings enabled. Value focused.

Value Proposition

Enabling Capabilities

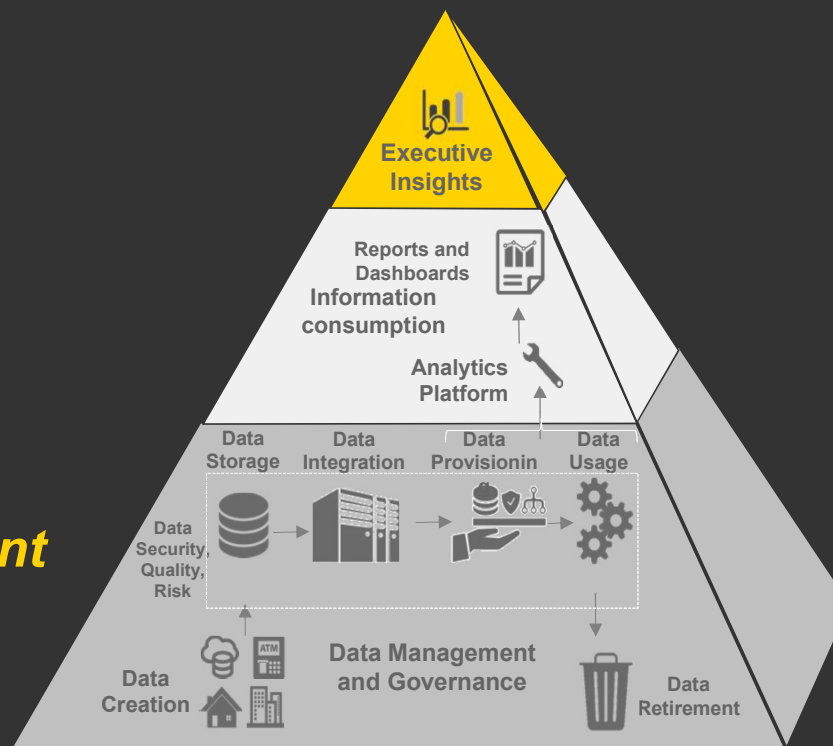
Value

Value

Cost savings

Investment

Investment



Discovery and Insights: Revenue Growth, Enhanced Client Experiences, Product and Channel Evolution

Machine learning, Cognitive Analytics, Advanced Modeling Simulations



Business Intelligence: Reporting, historical trend analysis and forecasting

Ad-hoc queries, Dashboards and Scorecards



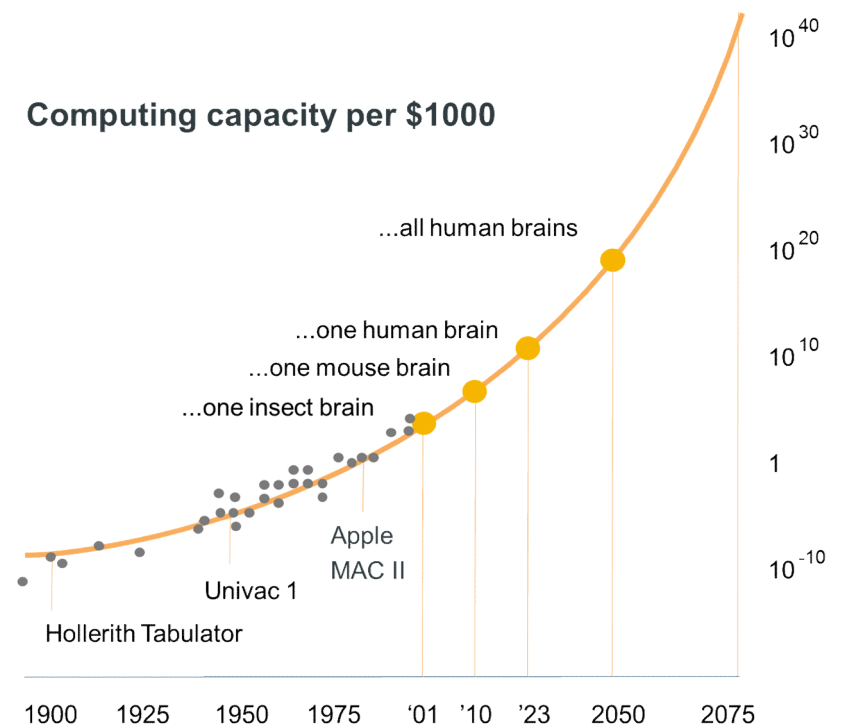
Infrastructure and Foundational Capabilities: Scalable and Secure Platforms, Managing Data as a Corporate Asset

Robust Data Management and Governance, "Fit for Use" Data Ecosystem

Is there a speed limit
on the information
high way?

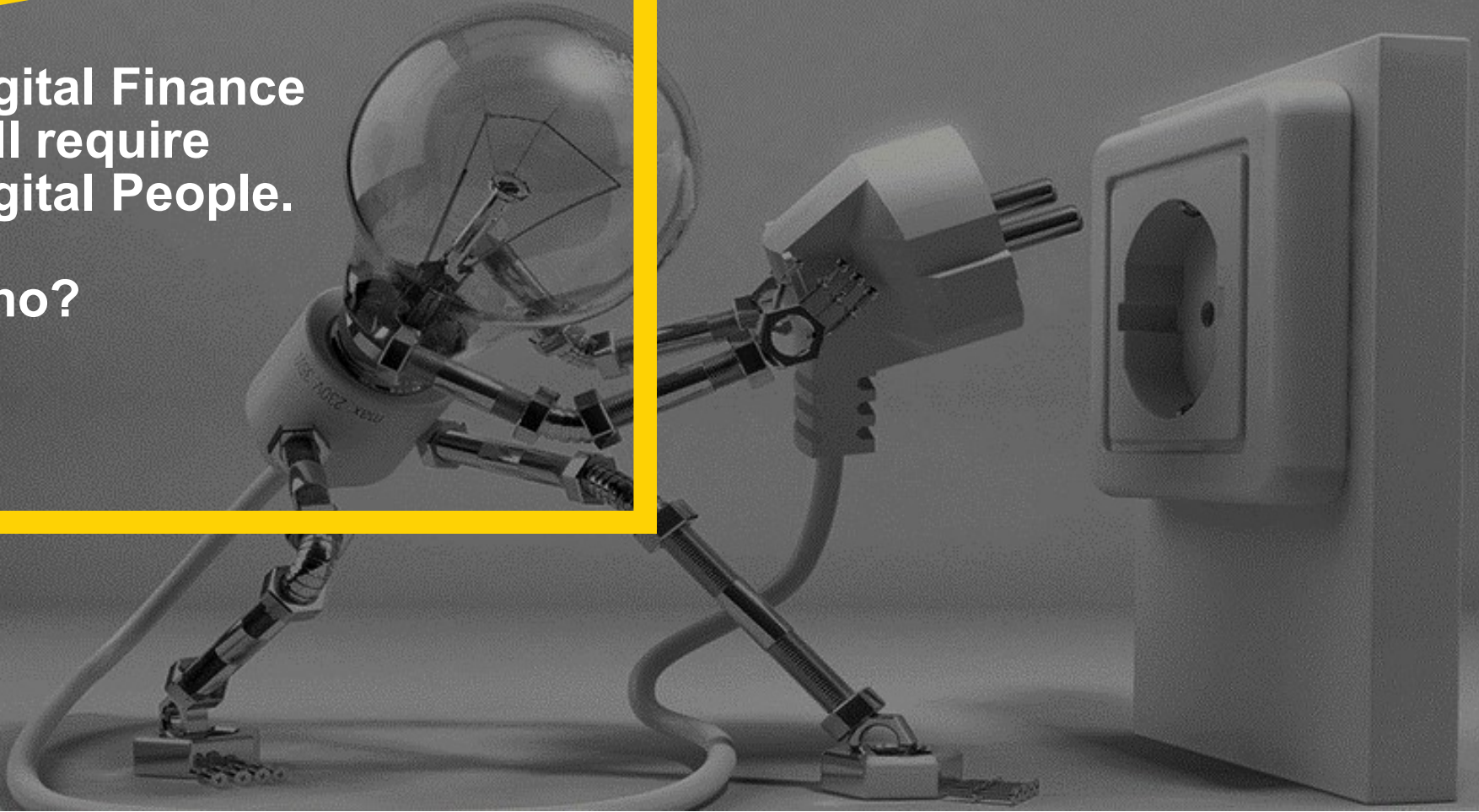
What will a **brains for free** world look like?

Computing capacity per \$1000



**Digital Finance
will require
Digital People.**

Who?



**Is the change
ahead any
different?**





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